



**DEPARTMENT OF DEFENSE  
FREEDOM OF INFORMATION DIVISION  
1155 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1155**

22 AUG 2019

Ref: 19-F-1438

Mr. Sai  
75101-53755839@requests.muckrock.com

Dear Mr. Sai:

This is the final response to your June 26, 2019, Freedom of Information Act (FOIA) request, a copy of which is attached for your convenience. We received your request on the same day it was submitted, and assigned it case number 19-F-1438. We ask that you use this number when referring to your request.

Please note, this FOIA office only processes requests for the Office of the Secretary of Defense (OSD) and the Joint Staff (JS). There is no central FOIA processing point for records for the entire Department of Defense (DoD).

In your FOIA request, you ask for a fee waiver. A fee waiver is appropriate when "disclosure of the requested information is in the public interest because it is likely to contribute significantly to public understanding of the operations and activities of the government and is not primarily in the commercial interest of the requester." See 5 U.S.C. § 552(a)(4)(iii). In making a determination, the following six factors were considered to determine if your request satisfies this statutory standard: (1) whether the subject of the requested records concerns the operations or activities of the government; (2) whether the disclosure is likely to contribute to an understanding of government operations or activities; (3) whether disclosure of the requested information will contribute to the understanding of the general public; (4) whether the disclosure is likely to contribute significantly to public understanding of government operations and activities; (5) whether the requester has a commercial interest that would be furthered by the requested disclosure; and, (6) whether any such commercial interest outweighs the public interest in disclosure. After carefully reviewing the foregoing factors and your request, I found that you did not provide adequate justification to support your fee waiver; therefore, I am denying your fee waiver request.

We have made attempts to contact you via the email address you provided in order to resolve the matter of fees. We sent emails on July 1, 2019 and July 11, 2019, but have not heard back from you. Because we were unable to clarify matters with you regarding fees, we processed your request to the extent that fees did not meet the threshold for requiring payment. This resulted in our processing items one through four of your request. We located eight pages determined to be responsive to these portions of your request. In my capacity as an Initial Denial Authority, I determined that some information must be withheld pursuant to the FOIA, 5 U.S.C. § 552, Exemption (b)(6), which pertains to information the release of which would constitute a clearly unwarranted invasion of personal privacy. The bracketed areas within the enclosed pages indicate the information protected from disclosure pursuant to this exemption.

If you are not satisfied with this response, you may contact our OSD FOIA Public Liaison, Darrell Williams, at 571-372-0462 or by email at OSD.FOIALiaison@mail.mil. Also, please note that the Office of Government Information Services (OGIS) offers services to

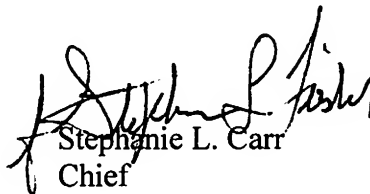
requesters who have disputes with Federal agencies. You may contact OGIS if you have concerns about the processing of your request. Their contact information is provided below:

Office of Government Information Services  
National Archives and Records Administration  
8601 Adelphi Road-OGIS  
College Park, MD 20740  
E-mail: [ogis@nara.gov](mailto:ogis@nara.gov)  
Telephone: 202-741-5770  
Fax: 202-741-5769  
Toll-free: 1-877-684-6448

You have the right to appeal to the appellate authority, Ms. Joo Chung, Director of Oversight and Compliance, Office of the Secretary of Defense, by writing directly to OCMO Office of the Chief Management Officer, 4800 Mark Center Drive, ATTN: DPCLTD, FOIA Appeals, Mailbox# 24, Alexandria, VA 22350-1700. Your appeal must be postmarked within 90 calendar days of the date of this response. Alternatively, you may use the OSD FOIA request portal at <http://pal.whs.mil/palMain.aspx> or email your appeal to [OSD.FOIA-APPEAL@mail.mil](mailto:OSD.FOIA-APPEAL@mail.mil). If you use email, please include the words "FOIA Appeal" in the subject of the email. Please also reference case number 19-F-1438 in any appeal correspondence.

If you need further assistance or would like to discuss any aspect of your request, please do not hesitate to contact the Action Officer assigned to your request, Ms. Nusheen Sikandar, at [nusheen.sikandar.civ@mail.mil](mailto:nusheen.sikandar.civ@mail.mil) or (571) 372-0437.

Sincerely,



Stephanie L. Carr  
Chief

Enclosures:  
As stated

## WHS MC-ALEX ESD Mailbox OSD-JS FOIA Requester Service Center

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**From:** WHS MC-ALEX ESD Mailbox OSD-JS FOIA Requester Service Center  
**Sent:** Thursday, April 18, 2019 1:28 PM  
**To:** Ernest-Johnson, Ann J CIV WHS ESD (USA); Stanton, Willa M CIV OSD OSD (USA); Fletcher, Ciara J CTR (USA); Barrios, Taylor L CIV (USA); Vann, Garfield M Jr CTR WHS ESD (USA)  
**Subject:** FW: [Non-DoD Source] FOIA Request (DOD-19-0497)  
**Attachments:** DOD-19-0497.pdf  
**Signed By:** (b)(6)

Printed and processing

**From:** American Oversight FOIA <foia@americanoversight.org>  
**Sent:** Thursday, April 18, 2019 1:24 PM  
**To:** WHS MC-ALEX ESD Mailbox OSD-JS FOIA Requester Service Center <whs.mc-alex.esd.mbx.osd-js-foia-requester-service-center@mail.mil>; CENTCOM Macdill AFB CENTCOM HQ Mailbox Freedom of Information Act <centcom.macdill.centcom-hq.mbx.freedom-of-information-act@mail.mil>  
**Subject:** [Non-DoD Source] FOIA Request (DOD-19-0497)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

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Dear FOIA Officer:

Please find attached a request for records under the Freedom of Information Act.

Sincerely,

Clay M. Goode  
Paralegal  
American Oversight  
foia@americanoversight.org < Caution-mailto:foia@americanoversight.org >  
Caution-www.americanoversight.org < Caution-http://www.americanoversight.org > | @weareoversight

FOIA: DOD-19-0497



April 18, 2019

**VIA ELECTRONIC MAIL**

Stephanie Carr  
OSD/JS FOIA Requester Service Center  
Office of Freedom of Information  
U.S. Department of Defense  
1155 Defense Pentagon  
Washington, DC 20301-1155  
[whs.mc-alex.esd.mbx.osd-js-foia-requester-service-center@mail.mil](mailto:whs.mc-alex.esd.mbx.osd-js-foia-requester-service-center@mail.mil)

U.S. Central Command, J6-RDF (FOIA)  
7115 South Boundary Boulevard  
MacDill AFB, FL 33621-5101  
[centcom.macdill.centcom-hq.mbx.freedom-of-information-act@mail.mil](mailto:centcom.macdill.centcom-hq.mbx.freedom-of-information-act@mail.mil)

**Re: Freedom of Information Act Request**

Dear Freedom of Information Officer:

Pursuant to the Freedom of Information Act (FOIA), 5 U.S.C. § 552, and your agency's implementing regulations, American Oversight makes the following request for records.

A variety of private military and security organizations have reportedly courted the Trump administration since 2017 with proposals of reducing the U.S. military footprint overseas and instead relying on private military contractors and special operators—especially in Afghanistan. With the departure of Defense Secretary James Mattis, Secretary of State Rex Tillerson, and National Security Advisor H.R. McMaster—all of whom were reportedly critics of such plans—there may be increased receptivity to proposals to privatize U.S. engagement in Afghanistan.'

American Oversight seeks records to shed light on whether and to what extent the U.S. government is considering privatizing wars overseas.

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'Tara Copp, *Mattis' Resignation Opens the Door for Blackwater to Return and Potentially Privatize the Afghanistan War*, BUSINESS INSIDER (Dec. 21, 2018, 2:58 PM), <https://www.businessinsider.com/with-mattis-out-blackwater-could-privatize-the-afghan-war-2018-12>; Tara Copp, *Here's the Blueprint for Erik Prince's \$5 Billion Plan to Privatize the Afghanistan War*, MILITARY TIMES, Sept. 5, 2018, <https://www.militarytimes.com/news/your-military/2018/09/05/heres-the-blueprint-for-erik-princes-5-billion-plan-to-privatize-the-afghanistan-war/>.



### **Requested Records**

American Oversight requests that the Department of Defense (DOD) produce the following within twenty business days:

- 1) All records reflecting communications (including email messages, email attachments, text messages, calendar entries, or any other records reflecting communications) between (1) the DOD officials specified below and (2) the business interests, private security organizations or individuals listed below:
  - i. Erik Prince
  - ii. Jonathan Garfield, Frontier spokesman
  - iii. Marc Cohen, Frontier spokesman
  - iv. Frontier Services Group (@fsggroup.com)
  - v. Frontier Resource Group
  - vi. Academi (@academi.com)
  - vii. Constellis (@constellis.com)
  - viii. Blackwater
  - ix. Xe Services
  - x. Amyntor Group (@amyntorgroup.net)
  - xi. John Maguire
  - xii. Raymond Granger
  - xiii. Oliver North
  - xiv. Stephen Feinberg
  - xv. Lou Bremer
  - xvi. Cerberus Capital (@cerberus.com)
  - xvii. DynCorp (@dyn-intl.com)

American Oversight requests the responsive records reflecting communications of the following officials:

- i. The Secretary of Defense, the Deputy Secretary of Defense, Chiefs and Deputy Chiefs of Staff to the Secretary and Deputy Secretary
  - ii. The Office of the Central Command Commander, Deputy Commander, and any Chiefs or Deputy Chiefs of Staff
  - iii. Army General Austin Miller, former Army General John Nicholson, any deputy Commanders, and any Chiefs or Deputy Chiefs of Staff in the Immediate Office of the Commander of NATO's Resolute Support Mission and U.S. Forces Afghanistan.
- 2) All records reflecting communications (including email messages, email attachments, text messages, calendar entries, or any other records reflecting communications) of the DOD officials specified below regarding the use of private security or military, such as that provided by (1) Erik Prince and affiliated businesses (Frontier Services Group,

Academi, Constellis, Xe Services, Blackwater), (2) John Maguire and affiliated businesses (Amyntor Group), (3) Oliver North, or (4) Stephen Feinberg and affiliated businesses (Cerberus, Dyncorp).

American Oversight requests the responsive records reflecting communications of the following officials:

- i. The Secretary of Defense, the Deputy Secretary of Defense, Chiefs and Deputy Chiefs of Staff to the Secretary and Deputy Secretary
  - ii. The Office of the Central Command Commander, Deputy Commander, and any Chiefs or Deputy Chiefs of Staff
  - iii. Army General Austin Miller, former Army General John Nicholson, any deputy Commanders, and any Chiefs or Deputy Chiefs of Staff in the Immediate Office of the Commander of NATO's Resolute Support Mission and U.S. Forces Afghanistan.
- 3) All records reflecting communications (including email messages, email attachments, text messages, calendar entries, or any other records reflecting communications) within DOD Public Affairs regarding how to respond to press inquiries about the use of private security or military, such as that provided by (1) Erik Prince and affiliated businesses (Frontier Services Group, Academi, Constellis, Xe Services, Blackwater), (2) John Maguire and affiliated businesses (Amyntor Group), (3) Oliver North, or (4) Stephen Feinberg and affiliated businesses (Cerberus, Dyncorp).

Please provide all responsive records from January 20, 2017, through the date the search is conducted.

American Oversight requests that DOD limit its search to unclassified communications channels, including unclassified email accounts, calendars, and phones, or readouts of unclassified calls with press.

American Oversight seeks all responsive records regardless of format, medium, or physical characteristics. In conducting your search, please understand the terms "record," "document," and "information" in their broadest sense, to include any written, typed, recorded, graphic, printed, or audio material of any kind. We seek records of any kind, including electronic records, audiotapes, videotapes, and photographs, as well as letters, emails, facsimiles, telephone messages, voice mail messages and transcripts, notes, or minutes of any meetings, telephone conversations or discussions. Our request includes any attachments to these records. **No category of material should be omitted from search, collection, and production.**

Please search all records regarding agency business. **You may not exclude searches of files or emails in the personal custody of your officials, such as personal email accounts.** Records of official business conducted using unofficial systems or stored outside of official files are subject to



the Federal Records Act and FOIA.<sup>2</sup> It is not adequate to rely on policies and procedures that require officials to move such information to official systems within a certain period of time; American Oversight has a right to records contained in those files even if material has not yet been moved to official systems or if officials have, through negligence or willfulness, failed to meet their obligations.<sup>3</sup>

In addition, please note that in conducting a “reasonable search” as required by law, you must employ the most up-to-date technologies and tools available, in addition to searches by individual custodians likely to have responsive information. Recent technology may have rendered your agency’s prior FOIA practices unreasonable. **In light of the government-wide requirements to manage information electronically by the end of 2016, it is no longer reasonable to rely exclusively on custodian-driven searches.**<sup>4</sup> Furthermore, agencies that have adopted the National Archives and Records Administration (NARA) Capstone program, or similar policies, **now maintain emails in a form that is reasonably likely to be more complete than individual custodians’ files.** For example, a custodian may have deleted a responsive email from his or her email program, but your agency’s archiving tools would capture that email under Capstone. Accordingly, American Oversight insists that your agency use the most up-to-date technologies to search for responsive information and take steps to ensure that the most complete repositories of information are searched. American Oversight is available to work with you to craft appropriate search terms. **However, custodian searches are still required; agencies may not have direct access to files stored in .PST files, outside of network drives, in paper format, or in personal email accounts.**

Under the FOIA Improvement Act of 2016, agencies must adopt a presumption of disclosure, withholding information “only if . . . disclosure would harm an interest protected by an exemption” or “disclosure is prohibited by law.”<sup>5</sup> If it is your position that any portion of the requested records

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<sup>2</sup> See *Competitive Enter. Inst. v. Office of Sci. & Tech. Policy*, 827 F.3d 145, 149–50 (D.C. Cir. 2016); cf. *Judicial Watch, Inc. v. Kerry*, 844 F.3d 952, 955–56 (D.C. Cir. 2016).

<sup>3</sup> See *Competitive Enter. Inst. v. Office of Sci. & Tech. Policy*, No. 14-cv-765, slip op. at 8 (D.D.C. Dec. 12, 2016) (“The Government argues that because the agency had a policy requiring [the official] to forward all of his emails from his [personal] account to his business email, the [personal] account only contains duplicate agency records at best. Therefore, the Government claims that any hypothetical deletion of the [personal account] emails would still leave a copy of those records intact in [the official’s] work email. However, policies are rarely followed to perfection by anyone. At this stage of the case, the Court cannot assume that each and every work-related email in the [personal] account was duplicated in [the official’s] work email account.” (citations omitted)).

<sup>4</sup> Presidential Memorandum—Managing Government Records, 76 Fed. Reg. 75,423 (Nov. 28, 2011), <https://obamawhitehouse.archives.gov/the-press-office/2011/11/28/presidential-memorandum-managing-government-records>; Office of Mgmt. & Budget, Exec. Office of the President, Memorandum for the Heads of Executive Departments & Independent Agencies, “Managing Government Records Directive,” M-12-18 (Aug. 24, 2012), <https://www.archives.gov/files/records-mgmt/m-12-18.pdf>.

<sup>5</sup> FOIA Improvement Act of 2016 § 2 (Pub. L. No. 114–185).



is exempt from disclosure, American Oversight requests that you provide an index of those documents as required under *Vaughn v. Rosen*, 484 F.2d 820 (D.C. Cir. 1973), *cert. denied*, 415 U.S. 977 (1974). As you are aware, a *Vaughn* index must describe each document claimed as exempt with sufficient specificity “to permit a reasoned judgment as to whether the material is actually exempt under FOIA.”<sup>6</sup> Moreover, the *Vaughn* index “must describe *each* document or portion thereof withheld, and for *each* withholding it must discuss the consequences of disclosing the sought-after information.”<sup>7</sup> Further, “the withholding agency must supply ‘a relatively detailed justification, specifically identifying the reasons why a particular exemption is relevant and correlating those claims with the particular part of a withheld document to which they apply.’”<sup>8</sup>

In the event some portions of the requested records are properly exempt from disclosure, please disclose any reasonably segregable non-exempt portions of the requested records. If it is your position that a document contains non-exempt segments, but that those non-exempt segments are so dispersed throughout the document as to make segregation impossible, please state what portion of the document is non-exempt, and how the material is dispersed throughout the document.<sup>9</sup> Claims of nonsegregability must be made with the same degree of detail as required for claims of exemptions in a *Vaughn* index. If a request is denied in whole, please state specifically that it is not reasonable to segregate portions of the record for release.

To ensure that this request is properly construed, that searches are conducted in an adequate but efficient manner, and that extraneous costs are not incurred, American Oversight welcomes an opportunity to discuss its request with you before you undertake your search or incur search or duplication costs. By working together at the outset, American Oversight hopes to decrease the likelihood of costly and time-consuming litigation in the future.

Where possible, please provide responsive material in electronic format by email or in PDF or TIF format on a USB drive. Please send any responsive material being sent by mail to American Oversight, 1030 15th Street NW, Suite B255, Washington, DC 20005. If it will accelerate release of responsive records to American Oversight, please also provide responsive material on a rolling basis.

#### **Fee Waiver Request**

In accordance with 5 U.S.C. § 552(a)(4)(A)(iii) and your agency’s implementing regulations, American Oversight requests a waiver of fees associated with processing this request for records. The subject of this request concerns the operations of the federal government, and the disclosures will likely contribute to public understanding of those operations. Moreover, the request is primarily and fundamentally for non-commercial purposes.

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<sup>6</sup> *Founding Church of Scientology v. Bell*, 603 F.2d 945, 949 (D.C. Cir. 1979).

<sup>7</sup> *King v. U.S. Dep’t of Justice*, 830 F.2d 210, 223–24 (D.C. Cir. 1987) (emphasis in original).

<sup>8</sup> *Id.* at 224 (citing *Mead Data Central, Inc. v. U.S. Dep’t of the Air Force*, 566 F.2d 242, 251 (D.C. Cir. 1977)).

<sup>9</sup> *Mead Data Central*, 566 F.2d at 261.



American Oversight requests a waiver of fees because disclosure of the requested information is in the public interest because it is likely to contribute significantly to public understanding of activities of the government. The disclosure of the information sought under this request will reveal the operations of the federal government, as it directly concerns the U.S. government's posture regarding privatizing the war in Afghanistan and other overseas conflicts. Disclosure of the requested records has the potential to help the public assess how the government plans to spend its money in war-related matters and whether the national security community is contemplating changing its approach to international military conflicts. There is significant interest in knowing what actions the government has taken in this sensitive area,<sup>10</sup> and the records responsive to this request will contribute significantly to the public's understanding of the government's activities.

This request is primarily and fundamentally not for commercial purposes, but rather the primary interest is in public disclosure of responsive records. As a 501(c)(3) nonprofit, American Oversight does not have a commercial purpose and the release of the information requested is not in American Oversight's financial interest. American Oversight's mission is to promote transparency in government, to educate the public about government activities, and to ensure the accountability of government officials. American Oversight uses the information gathered, and its analysis of it, to educate the public through reports, press releases, or other media. American Oversight also makes materials it gathers available on its public website and promotes their availability on social media platforms, such as Facebook and Twitter.<sup>11</sup> American Oversight has demonstrated its commitment to the public disclosure of documents and creation of editorial content. For example, after receiving records regarding an ethics waiver received by a senior DOJ attorney,<sup>12</sup> American Oversight promptly posted the records to its website and published an analysis of what the records reflected about DOJ's process for ethics waivers.<sup>13</sup> As another example, American Oversight has a project called "Audit the Wall," where the organization is gathering and analyzing information and commenting on public releases of information related to the administration's proposed construction of a barrier along the U.S.-Mexico border.<sup>14</sup>

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<sup>10</sup> Karen DeYoung et al, *Erik Prince, in Kabul, Pushes Privatization of the Afghan War*, WASH. POST, Oct. 4, 2018, [https://www.washingtonpost.com/world/national-security/erik-prince-in-kabul-pushes-privatization-of-the-afghan-war/2018/10/04/72a76d36-c7e5-11e8-b1ed-1d2d65b86d0c\\_story.html?utm\\_term=.dc55fc31d25e](https://www.washingtonpost.com/world/national-security/erik-prince-in-kabul-pushes-privatization-of-the-afghan-war/2018/10/04/72a76d36-c7e5-11e8-b1ed-1d2d65b86d0c_story.html?utm_term=.dc55fc31d25e).

<sup>11</sup> American Oversight currently has approximately 12,200 page likes on Facebook and 54,100 followers on Twitter. American Oversight, FACEBOOK, <https://www.facebook.com/weareoversight/> (last visited Apr. 16, 2019); American Oversight (@weareoversight), TWITTER, <https://twitter.com/weareoversight> (last visited Apr. 16, 2019).

<sup>12</sup> *DOJ Records Relating to Solicitor General Noel Francisco's Recusal*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/document/doj-civil-division-response-noel-francisco-compliance>.

<sup>13</sup> *Francisco & the Travel Ban: What We Learned from the DOJ Documents*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/francisco-the-travel-ban-what-we-learned-from-the-doj-documents>.

<sup>14</sup> *Audit the Wall*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/investigation/audit-the-wall>.

Accordingly, American Oversight qualifies for a fee waiver.

**Conclusion**

We share a common mission to promote transparency in government. American Oversight looks forward to working with your agency on this request. If you do not understand any part of this request, have any questions, or foresee any problems in fully releasing the requested records, please contact Dan McGrath at [foia@americanoversight.org](mailto:foia@americanoversight.org) or 202.897.4213. Also, if American Oversight's request for a fee waiver is not granted in full, please contact us immediately upon making such a determination.

Sincerely,

A handwritten signature in black ink, appearing to read "Austin R. Evers", with a long horizontal line extending to the left.

Austin R. Evers  
Executive Director  
American Oversight